

ENLIGHTEN - TransCrisis Roundtable

Policy Blindspots: the intended and unintended consequences of transboundary crisis management

Arjen Boin with Lydie Cabane



Menu

- Intended and Unintended Consequences of Transboundary Crisis Management regimes
- Transboundary Crisis Management in four policy domains

Intended Consequences

Creating EU Transboundary Crisis Management Capacity to protect the legitimacy of (further) integration

- Transboundary crises are more likely
- Crisis management has to be at least partially transboundary
- If not: externalities of integration provide reasons to withdraw

Unintended Consequences

- TBCM as a mere technical affair (failing to recognize the symbolic dimension of crisis management)
- Creating expectations
- Make crisis response functional for the European Union (but not for MS)

TransCrisis Research

- Encompassing framework including both technical and symbolic dimensions
- Tool for measuring and evaluating EU TBCM capacities
- Policy prescriptions for responsible development of TBCM capacities
 - Mode 1: Strengthening political leadership
 - Mode 2: Strengthen MS capacities
 - Mode 3: Improving multi-level capacities
 - Mode 4: Enhancing EU crisis management capacities

Strategic Crisis Management: Tasks

- Detection & early warning
- Sense-making
- Decision-making and coordination
- Meaning-making
- Crisis communication
- Accountability
- Learning from crisis

Mode 1: Strengthen political crisis leadership

- Strengthen support using SCM framework
- Strengthen support units on each task

Mode 2: Strengthen MS capacities

- Help MS create a transboundary risk debate
- Help MS enhance their SCM capacities

Mode 3: Improving multi-level governance

- Formulate multilevel response framework (building on U.S. NRF)

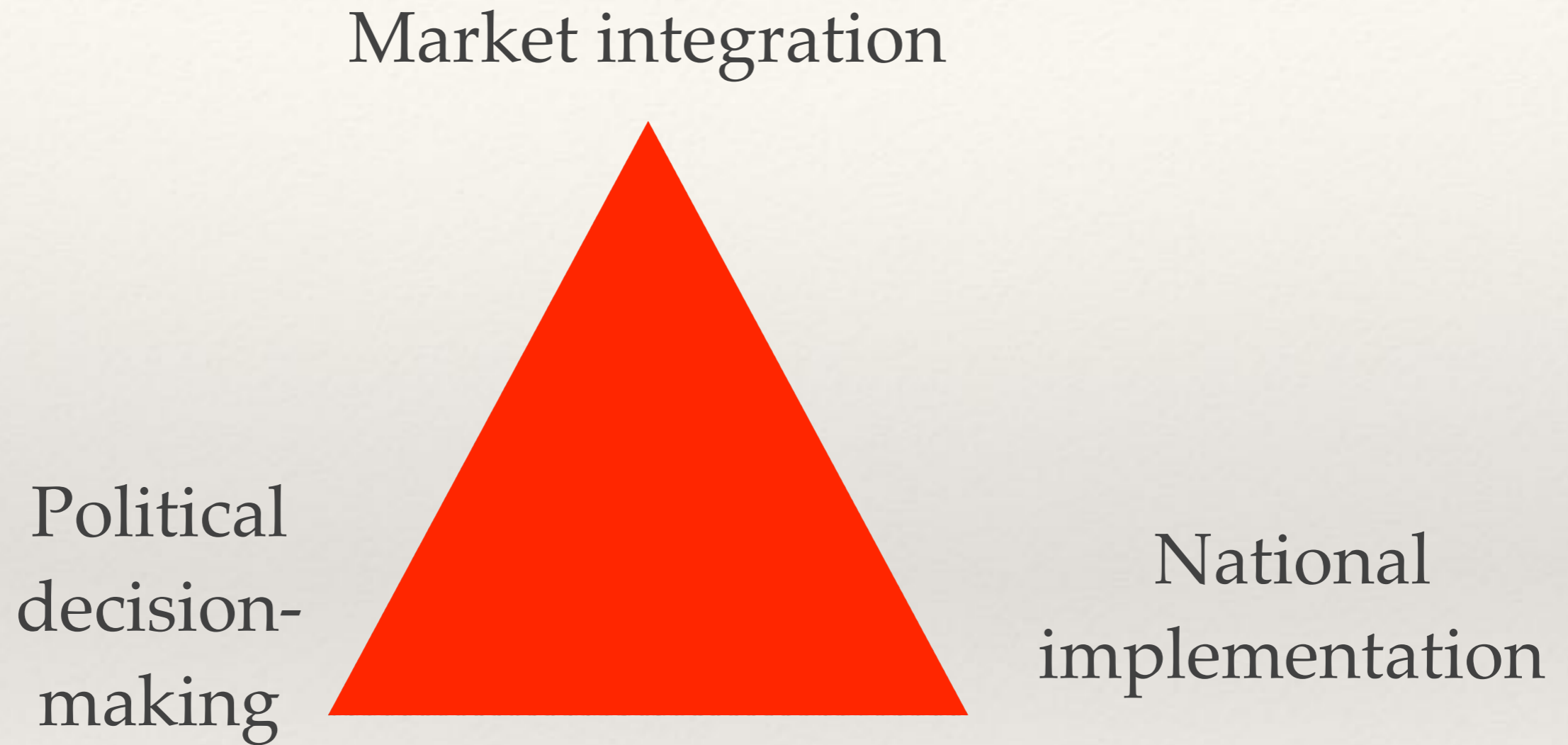
Mode 4: Enhancing EU crisis management

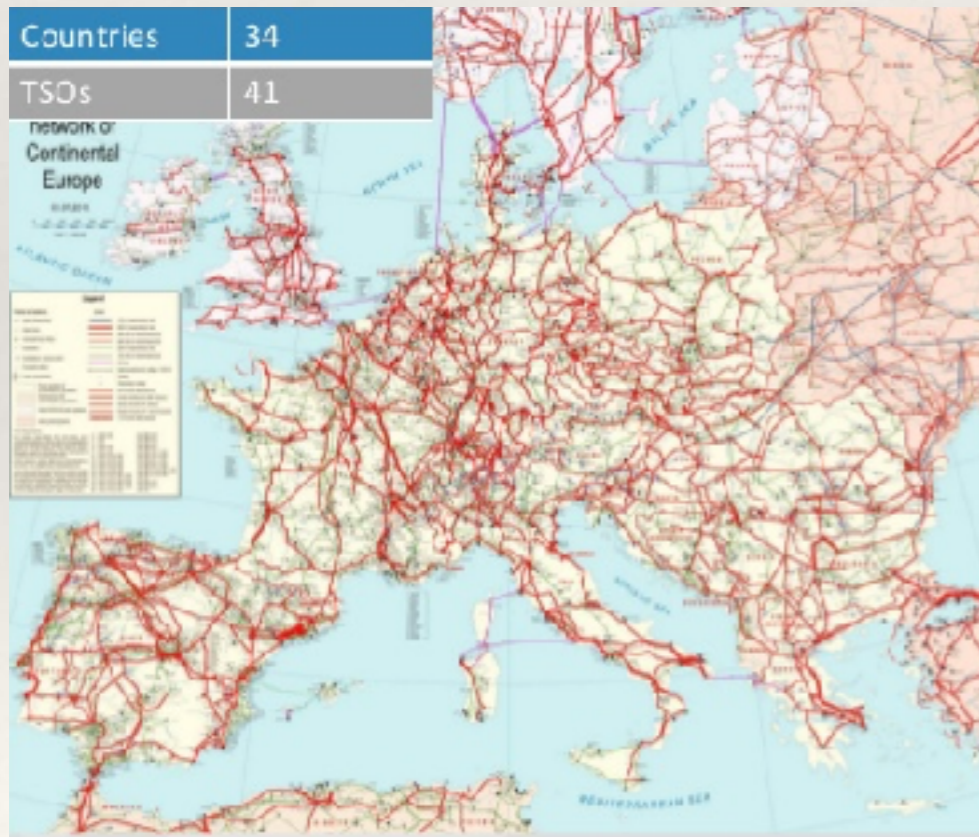
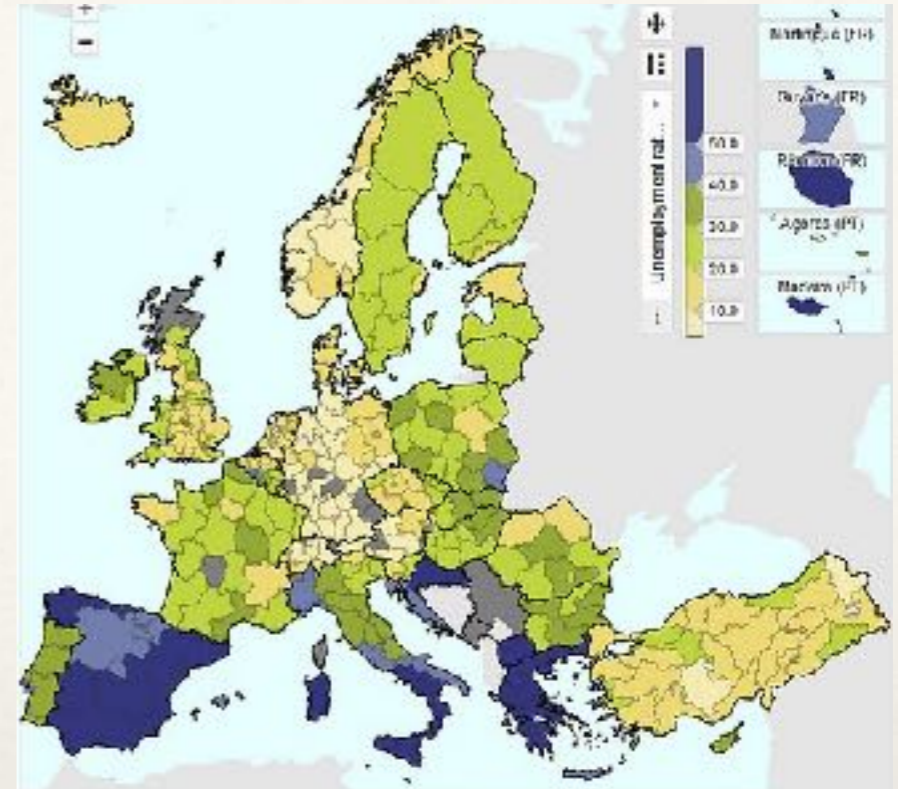
- Define Incident of European Significance (IES)
- Create a policy research hub
- Give certain agencies a more defined role

Menu

- Transboundary Crisis Management – comparing modes of enhancing capacity
- **Transboundary Crisis Management in four policy domains**

Trilemmas of crisis management





KILLER HORNETS FROM HELL
Six dead – and now beasts are in Britain



Four strategies to address trilemmas

<p>Delegated governance (e.g. invasive alien species)</p>	<p>Centralized governance (e.g. banking)</p>
<p>Benchmarking (e.g. youth unemployment)</p>	<p>Multi-level governance (e.g. electricity)</p>

Consequences

- Lack of alignment between levels of political decision-making and regulatory coordination
- Increasing of specification of EU requirements reduces flexibility to respond to crises
- Tension between capacity requirements and member state solidarity to comply